



Green Hydrogen – Which End-Markets to Focus on?

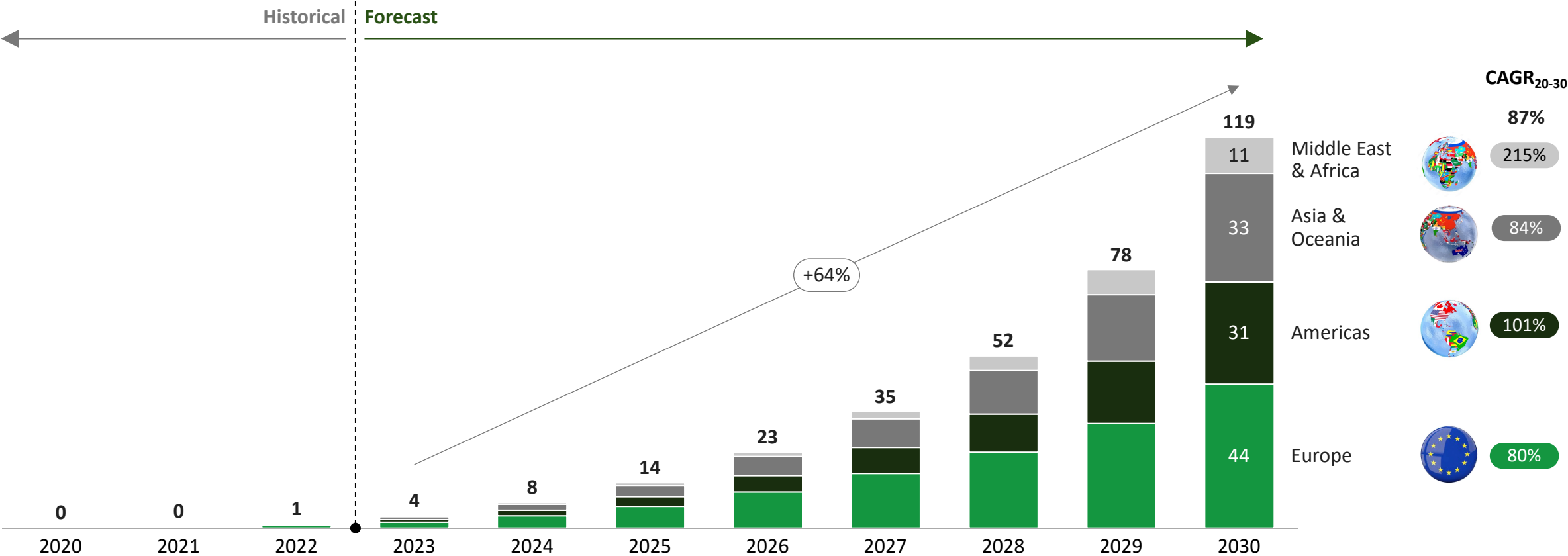
Presentation at APGH 2024

June 10, 2024

Roland
Berger


We forecast a total installed electrolyzer base of up to ~120 GW by the end of the decade

The Roland Berger electrolyzer forecast until 2030 by geography [GW, cumulative]



We see three main project archetypes: on-site industrial projects will define the 2020s; "gigaprojects" will come into play at the end of the decade


The Roland Berger electrolyzer forecast until 2030 by project archetype [GW, cumulative]




Archetype 1:

Small-scale (e.g., mobility) projects 1-15 MW

- **Local** green H₂ production for **mobility applications**, coupled with HRS supply and (semi-)captive fleet decarbonization and/or light industry use
- Typically **grid power supply**
- Strong track-record in Europe, US, Asia; increasingly "established business"




11	108	119
----	-----	-----




Archetype 2:

On-site industrial decarbonization projects 10-300+ MW

- **On-site** green H₂ production near **large industrial consumers** as "anchor load" (refining, fertilizer, steel, etc.), mobility off-take as add-on?
- Typically **grid power supply** (green PPA¹⁾)
- Increasingly strong regulatory support (e.g., RED III, CfDs)




68	51	119
----	----	-----



Archetype 3:

Green molecule export "gigaprojects" (multi-)GW

- **Regional/international projects** with low-cost green H₂, NH₃, MeOH, etc. production for **export** (often multi-phased)
- Typically co-located, **additional RES** (PV, on-/offshore wind)
- Longest lead times, biggest volumes



40	79	119
----	----	-----

1) Power Purchase Agreement

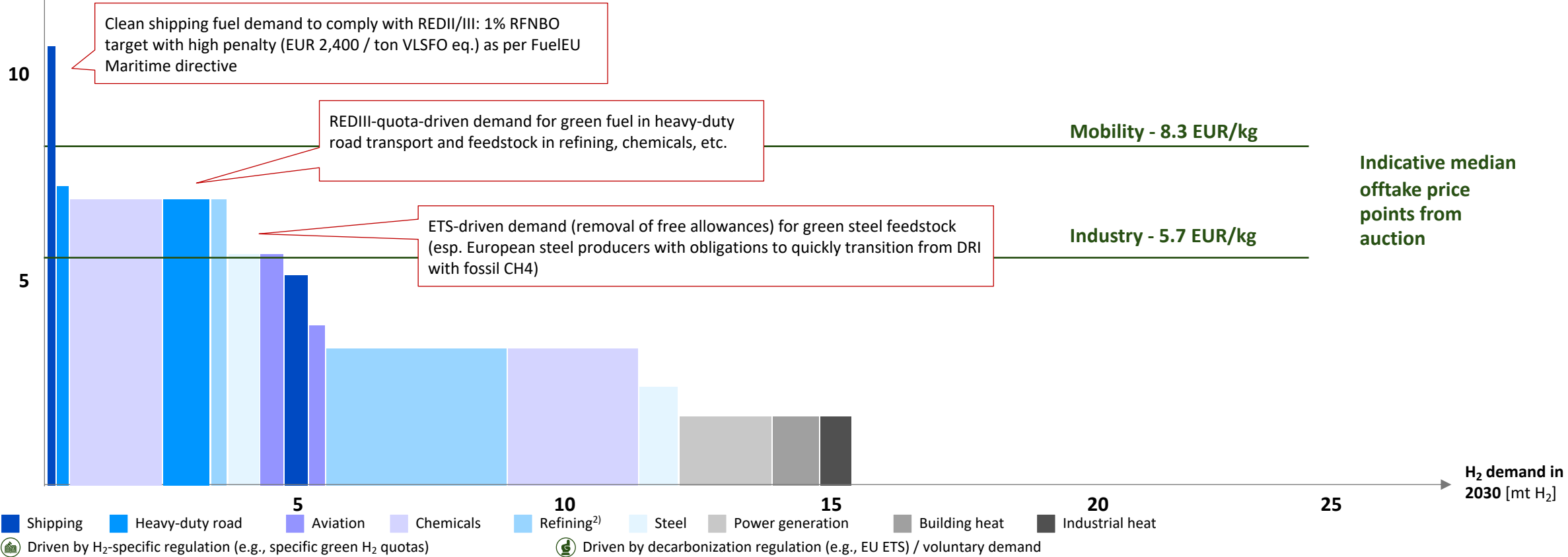
In Europe, H₂-specific regulation drives WtP predominately in shipping, transport, and chemicals – Auction results mirror WtP structure in the market

Maximum indicative willingness-to-pay for green molecules in 2030 in Europe by sector¹⁾



Maximum indicative WtP for green H₂ in 2030

[real values, USD per kg H₂]

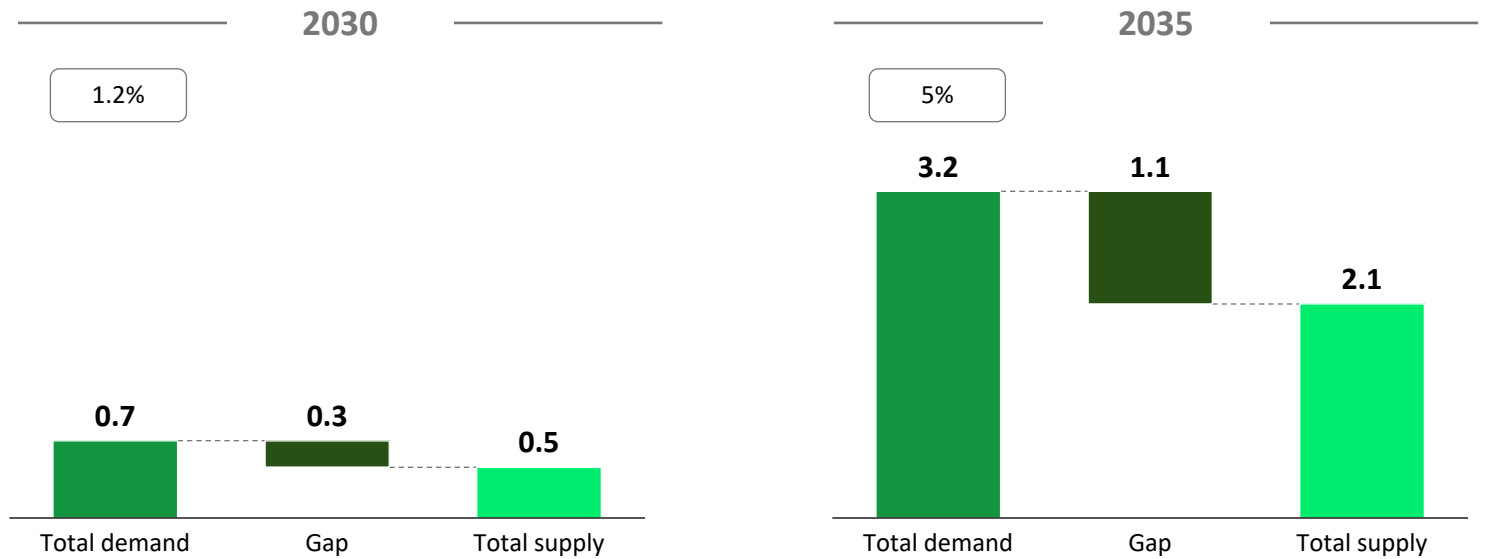


1) Analysis includes key expected H₂ demand segments; several sectors not shown due to expected low H₂ demand potential (e.g., rail or passenger cars); regulations on European level considered, might vary per country due to country-specific reg.; 2) H₂-specific regulation (42% green H₂ share in 2030) only applies for non-fuel related products requiring H₂; green H₂ required for RFNBO prod. incl. in aviation & shipping segment

Example: Sustainable Aviation Fuel - Supply gap for locally produced PtL in Europe anticipated for 2030 – which could be met via imports

Calculation of PtL SAF volumes to be imported to Europe and required green H₂ volumes

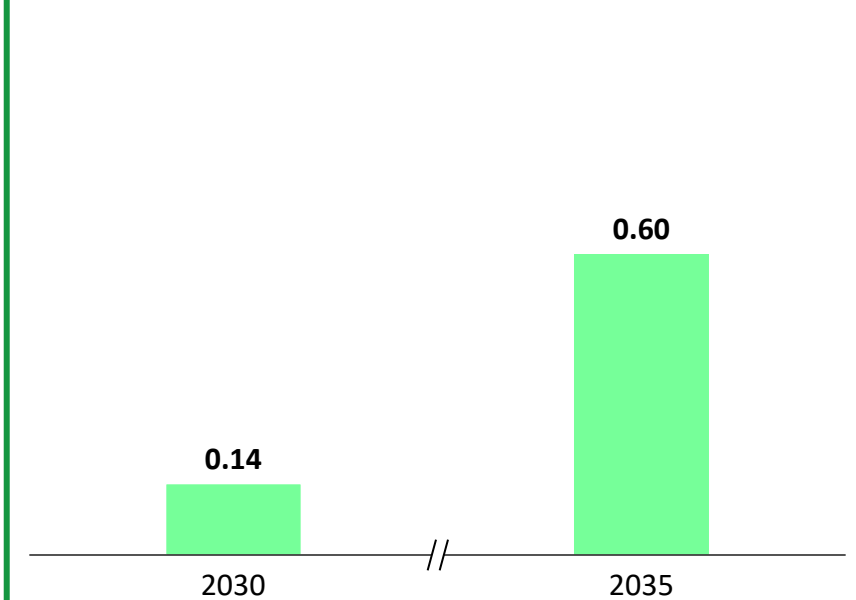
Comparison of PtL SAF supply and demand in Europe [in mt PtL SAF]



- RB supply forecast based on project announcements and realization rates
- Demand forecast based on announced e-kerosene / PTL SAF sub-quotas

xx% Share in total jet fuel demand in Europe

Required H₂ (for volumes via imports) [mt H₂]



- For PtL SAF produced in Europe, H₂ production on-site likely, thus no demand for H₂ imports
- For gap, import of volumes can be expected (as synthetic crude oil or PtL SAF)



Roland
Berger